

PROFILE



Associate Director, Dispute Resolution Drew & Napier LLC, Singapore

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Qualifications

LL.B. (Magna Cum Laude), Singapore Management University Advocate & Solicitor of the Supreme Court of Singapore (2021)

Language English

MELISSA NG

ABOUT MELISSA

Melissa is an Associate Director in our Dispute Resolution practice group, focusing on international arbitration and complex commercial and corporate disputes. She has acted in a broad range of cross-border matters involving shareholder and company disputes, infrastructure and construction projects, and commercial and investor-state disputes involving sovereign governments.

Melissa has advised and acted for clients in international arbitrations under the rules of the SIAC, HKIAC, ICC, KCAB and ICSID, and has appeared at all levels of the Singapore courts.

Melissa graduated from the Singapore Management University, where she was winner of the Michael Hwang Prize for International Commercial Arbitration and represented SMU in the Willem C. Vis International Commercial Arbitration Moot and the Philip C. Jessup International Moot. A former Justices' Law Clerk of the Supreme Court of Singapore, she has assisted the Court of Appeal on landmark decisions concerning penalty clauses and the Protection from Online Falsehoods and Manipulation Act.

In 2025, she was appointed as Young Independent Counsel by the Supreme Court of Singapore.

EXPERIENCE

Some of the matters Melissa has acted in include:



International Arbitration and Enforcement

- Represented an international telecommunications supplier in enforcement proceedings in the Singapore International Commercial Court, arising from an ICC arbitration against a sovereign Asian government for claims amounting to US\$25 million over an aborted satellite communications project in the national defense industry.
- Represented a Luxembourg financial institution in an emergency arbitration under the SIAC Rules in claims involving shares worth more than US\$30 million.
- Represented an asset management company in an SIAC arbitration arising from alleged breaches of a non-recourse loan facility agreement of US\$45 million.

Investor-State Disputes

- Representing more than 300 affected investors from Singapore, Hong Kong and Japan with a claim size of US\$300 million in disputes against the Swiss Federal Government arising from the controversial write-down of Credit Suisse Additional Tier 1 bonds.
- Representing a Singapore investor in disputes against a sovereign government surrounding the cancellation of a national project in the transport industry.

Company and Shareholder Disputes

- Represented the founders and minority shareholders of an algorithmic trading company worth US\$120 million in two High Court suits against the majority shareholders involving allegations of the latter's diversion of assets and intellectual property codes to new businesses. The team was successful in obtaining interim injunctions to prevent the majority shareholders' continued diversion of company assets, while resisting the majority shareholders' application for Mareva and proprietary injunctions against the minority.
- Representing the holding company and majority shareholders of a Chinese power generation business in two HKIAC arbitrations against the minority shareholder, alongside related litigation in the BVI and Singapore courts.

Energy, Infrastructure and Construction

- Advised the subsidiary of a foreign-listed oil and gas company on potential tort claims over damage suffered to storage and pipeline facilities based in Singapore.
- Advising a Japanese manufacturer of electrical goods in disputes arising from alleged breaches in the supply of equipment for a foreign metro railway system.

Commercial Litigation

• Represented a foreign-listed real estate investment company in disputes against a leading Singapore real estate developer arising from potential breaches of a loan facility agreement of S\$100 million.

APPOINTMENTS/MEMBERSHIPS

- Member, Law Society of Singapore
- Member, Singapore Academy of the Law
- Adjunct Faculty and Teaching Mentor, Singapore Management University (2020 2024)



PUBLICATIONS

Contributing author, Singapore Civil Procedure 2024 and 2025

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